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TRAINING OUTLINE—SUPPLY FORCES

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1. GENERAL

1.01 This section provides a complete outline of information which is recommended for training of Supply employees along with a cross-reference to standard source materials as appropriate.

- **1.02** This section is reissued to:
 - (a) Improve the job knowledge and skills of all Supply employees
 - (b) Help determine and record the training needs of all Supply department employees performing specific supply job functions using a matrix (see Exhibit I)

NOTICE

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- (c) Provide a list of available source material to help improve the job skills and knowledge needed to perform specific supply job functions
- (d) Encourage the use of the various media available to improve job performance and efficiency
- (e) Provide Operating Companies with the supply training material presently used in various
 Bell System Companies.

1.03 Initially, every employee should be given training in supply terminology (see Part 2, GLOSSARY), safety, and security and be exposed to an overview of total Supply department operation which should include a tour of a Service Center. (See Parts 2 through 5.)

1.04 The job titles in supply operations encompass many skills and many job functions. These skills and functions are basically the same in all companies. However, supply methods vary in each company because of contract commitments, population density, geographic locations, distance from the Service Center, etc. Training must be tailored to meet the needs of a particular company. Each company is encouraged to develop its own training program. It should be structured to ensure that each employee is exposed to the same training and that each employee is able to function at the maximum level of proficiency.

1.05 Individual skills and initiative of Supply employees must be developed. A team effort is needed if the Supply department is to meet its commitment to serve at a cost consistent with sound business practices.

1.06 The matrix shown in Exhibit I suggests the training needed if a Supply employee is to perform effectively in the job assignments listed.

Note: In Exhibit I, note that all the Supply employees should be offered training in the first four categories. (See Parts 2 through 5.)

1.07 Exhibit II is an example of how to use a blank matrix form to plot and record the training progress of any Supply employee. In the example, John Jones is to be trained as a platform worker. The "Xs" under the PLATFORM column indicate that John should be exposed to the training suggested in four basic parts (2 through 5) of this section plus Parts 7, 8, 9, 11, 12, 17, and 19 of this section.

1.08 Part 7 suggests that John read Section 744-002-001. John should also be exposed to the training material which is suggested in Parts 31.01(C), 34.01(E), 34.01(F), 35.01(D), and 35.01(E). It will be necessary for John to study Parts 8, 9, 11, 12, 17, and 19 in the same manner. With the knowledge acquired and proper supervision, John should become a capable platform worker.

1.09 Experience and local conditions might suggest deviating from the basic format. For this reason, a blank matrix sheet (Exhibit III) is provided and should be duplicated and modified as needed. As additional source material is accumulated, it should be added to those already listed.

2. GLOSSARY

2.01 Following is a glossary of terms commonly used and needed by Supply employees.

Alpha Book: List of all items of supply stored in computer.

Audit Trail: Any means by which a tracking or follow-up on the processing of paper work flow or other activity is accomplished (ie, requisitions, claims, service orders, etc)

AX Material: Material sold to or purchased from another Telephone Company.

Back Order: Failure to ship a valid order, due to the item ordered not being in stock.

Cargo Container (Cargo Cages): A cage which can be locked. Approximately $5 \times 4 \times 6$ feet, mounted on wheels. Used to transport TELCO supplies from a Service Center to a field location by truck or trailer.

Class C: Material owned by the Telephone Company, held by Western Electric Company in one of three conditions:

- (a) Unrepaired
- (b) In the process of being repaired
- (c) Stock ready for use.

NAME:____ DATE:_ BENEFIT DATE:_____ TIME IN CRAFT:_____

DATE:_	TIME IN CRAFT:									
	<u> </u>			SUP	PLY PERS	ON		SPECIFIC	TRAINING	
PART	CONTENTS	CLERICAL	PLATFORM	CHAUFFEUR	STORE - KEEPER	RETURN GOODS SORTER	CABLE TRUCKMAN	TRACTOR- TRAILER OPERATOR	FORK LIFT OPERATOR	MOVER BOOTHS PBX, ETC.
2	GLOSSARY	x	x	x	x	х	x	x	x	X
3	SAFETY	x	x	x	x	X	x	x	x	x
4	SECURITY	x	x	x	x	х	X	x	X	X
5	SUPPLY OVERVIEW	x	x	x	x	x	х	x	x	x
6	ORDERING MATERIAL	x			x					
7	RECEIVING RECEIPTING		x	x	x					
8	STAGING		x	x	x					
9	DISCREPANCIES	x	x		x					
10	CLAIMS	x			Ì					
11	LOADING TRUNKS		x	x			x			x
12	RETURN MATERIAL		x	x	x	x				
13	C STO CK MAINTAINED					x				
14	TRAVEL CARD					x				
15	TURNAROUND PLAN				x					
16	KIT PLAN				x					
17	M. V. & EQ. OPERATOR	_		x			X X	x	X	x
18	PROT. PACKAGING		ļ		<u> </u>	x				
19	HANDLING MATERIAL		x	x	x	x	<u> </u>			
20	MAINTAINING STOREROOM			<u> </u>	x					
21	ACC'T. CODES	x			x					
22	FOLLOW-UP DATE									

Appropriate job titles should be substituted in this matrix to better serve your individual needs.

Exhibit I

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NAME: John Jones	BENEFIT DATE:/10/72
DATE: 3/10/76	TIME IN CRAFT: Mo
	<u> </u>

							SPECIFIC TRAINING			; 	
PART	CONTENTS	CLERICAL	PLATFORM	CHAUFFEUR	STORE- KEEPER	RETURN GOODS SORTER		CABLE TRUCKMAN	TRACTOR- TRAILER OPERATOR	FORK LIFT OPERATOR	MOVER BOOTHS PBX, ETC.
2	GLOSSARY		x				Π				
3	SAFETY		x				Π				
4	SECURITY		x	1			Π				
5	SUPPLY OVERVIEW		x								
6	ORDERING MATERIAL										
7	RECEIVING RECEIPTING		x								
8	STAGING		x								
9	DISCREPANCIES		x								
10	CLAIMS										
11	LOADING TRUCKS		x								
12	RETURN MATERIAL		x								
13	C STOCK MAINTAINED										
14	TRAVEL CARD										
15	TURNAROUND PLAN								 		<u></u>
16	KIT PLAN										
17	M. V. & EQ. OPERATOR		x								
18	PROT. PACKAGING										
19	HANDLING MATERIAL		x								
20	MAINTAINING STOREROOM										
21	ACC'T. CODES										
22	FOLLOW-UP DATE		RJ & 360/	1							

Appropriate job titles should be substituted in this matrix to better serve your individual needs.

Exhibit II

NAME:					BENEFIT DATE:					
DATE:	<u> </u>				TIME IN	CRAFT	:			
PART	CONTENTS									
2	GLOSSARY									
3	SAFETY									
4	SECURITY									
5	SUPPLY OVERVIEW									
6	ORDERING MATERIAL									
7	RECEIVING RECEIPTING									
8	STAGING				-					
9	DISCREPANCIES									
10	CLAIMS									
11	LOADING TRUCKS									
12	RETURN MATERIAL									
13	C STOCK MAINTAINED									
14	TRAVEL CARD									
15	TURNAROUND PLAN							_		
16	KIT PLAN									
17	M. V. & EQ. OPERATOR									
18	PROT. PACKAGING									
19	HANDLING MATERIAL									
20	MAINTAINING STOREROOM									
21	ACC'T. CODES									
22	FOLLOW-UP DATE									

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Exhibit III

COMCODE: Common identification code for materials. A system by which a series of numbers is assigned to all items (stock and nonstock) to futher enhance and aid in controlling material procurement.

CR: Materials previously refurbished requiring no shop work or repairs and returned directly to C stock.

CRT: A cathode ray tube display terminal device used for feedback from a computer.

Cutting Length: The predetermined lengths of cable to be cut by Western Electric. Stated on both Telephone Company internal and Telphone Company/Western Electric ordering documents.

Cut-Off Time: The final time at which various order, material, or information flow into the computer is stopped.

Dirty Ticket: A DPR/SD-540 that has been manually altered showing a change in the order (ie, quantity, type, class, etc).

DIS: Distribution information system (a computer system).

Disk File: A magnetic disc storage file, used to store information and data in computerized supply systems.

DRP (SD 94-540.6): Data processing requisition. The 6-part document generated by Western Electric order processing system is used by the Telephone Company and Western Electric for order processing and as a requisition. (See M-250 and/or Order Invoice Plan.)

Emergency Requisition: A requisition for material or supplies needed to meet an emergency condition, such as an out-of-service condition or due dated order. Stock items can be ordered using DATA-PHONE[®] facilities or telephone. Nonstock items require a manually prepared requisition. All emergency orders require supervisory intervention.

Field Stock: Material and apparatus purchased and shipped to the Telephone Company and held in other than a Western Electric location for current or future use (includes unprocessed returned material). **Functional Accounting:** A systemwide accounting concept that allows for cost development of all Telephone Company activities by function.

Item: Refers to specific piece of material listed on a requisition (order) placed with Western Electric Company.

Item Number (Item Address): A 7-digit number, assigned to all stock items, that is stored in the disk file.

Keep List: A list that designates the quantities and kinds of material to be kept or placed into class C upon return to the Service Center.

Leading Demand: A telephone set ordering and usage technique designed to minimize field investment levels of telephone sets. (See Section 680-400-023.)

Loop Closure: The final activities involved in completing the daily cycle of business required to process Telephone Company material or orders and to update the Western Electric computer records.

Major Items: Telephone sets and apparatus.

MCF: Million conductor feet (ie, cable).

Minor Items: Transmitters, backboards, etc.

M Material: New material returned from field to C stock.

MMP: Minor material plan. (See Section 740-002-000.)

MOF: Material ordering form.

Nonstock: Any material not a stock item at a particular Service Center, ordered direct from the supplier or another Western Electric facility.

OAN: Order authority number.

Order Invoice Plan (OIP): See Section 743-002-000, M-250, and DPR/SD-540.

Overstock: A condition existing when the material quantity level exceeds a predetermined maximum inventory level.

PA: Pattern accounting. A simplified method of determining proper account codes by mechanical means based on usage.

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P & E: Price and extension list. A computer-generated report showing Telephone Company transaction summarizing the activity by quantity and price, used to verify accuracy of prices stated in the transaction between the Telephone Company and Western Electric.

PIC: Plug-in coordinator. A plan for controlling the investment and use of central office plug-in equipment (solid state) circuit boards.

Piece: A piece is a carton, bag, bundle, or hamper containing one or more items of material ordered from Western Electric.

Printout: A report or listing of data and information that is printed mechanically by computer from computer records.

RMC: Return material card. (See Section 745-001-000 and M-250.)

RMN: Return material notice. A document used to expedite the return of material from the field (ie, material not covered under the Travel Card Plan).

RMTO: Return material trucking order.

Salvage: High and low value types of junk.

SAS: Supply automation system. A computer system designed to expedite delivery of telephone supplies from Western Electric to TELCO.

Service Center: A Western Electric facility where supply items are warehoused and, in addition, shop facilities are available to refurbish used equipment.

Shop Schedule: A schedule of proposed shop repair activities usually derived from information in the computer file and mechanically produced, but can be a manually produced schedule. (See Sections 741-002-001 and 741-002-002.)

S & R: Service and return including Red Ball, capital tools, equipment, and plug-in units returned for repairs and calibration.

SRP: Set recovery plan. (See Section 680-400-014.)

Staging: The process of locating supplies in a specific location within a Service Center, tranship location, or storeroom. Thus located, they can be readily identified, stacked, and counted either on a pallet, in a cargocontainer, or in a pile which is made ready for shipping or use.

Standard Package: The smallest packaged quantity of an item as received by Western Electric from its vendors or suppliers for sale to the Telephone Company (ie, screws—10 per package; telephone set—1 per box, etc).

Stock Item: Any item stocked by Western Electric at the Service Center (or satellite) that may normally be ordered by using DATA-PHONE facilities.

Stock List: A list showing items stocked and their prices, suppliers, etc (a Western Electric document).

Stock Maintainer: The Western Electric employee immediately responsible for Western Electric inventory levels and resupply of material as it is used from stock.

TAL: Ticket or truck audit list. A manually prepared sheet which lists truck stops, requisition numbers, and pieces by bag, carton, hamper, and reels.

TELCO: A specific Telephone Company such as New York Telephone, Bell Telephone Company of Pennsylvania, etc.

Travel Card: Cards associated with RMC and MMP.

TRL: Printout of requisitions for a particular day in a predetermined sequence by truck stop number.

Turnaround: A rapid recovery of telephone sets that do not necessitate a complete or major repair operation. Sets which are refurbished by TELCO at field locations.

WECo: Western Electric Company.

Zero-Day-Due Date: Reference to business due for completion in the current day (ie, orders, requisitions, etc).

3. SAFETY

3.01 An outline of material to be covered with Supply employees regarding safety follows.

		RESOURCES			
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE		
SAI	FETY				
A.	Bell System Accident Prevention Plan 1. Explain		36.01(F) 36.01(O)		
В.	OSHA (Occupational Safety & Health Standards) 1. Explain		36.01(G) 36.01(H)		
C.	Responsibilities for Preventing and Reporting Accidents – AT&T Safety Results Plan 1. Company 2. Employee		35.02 35.01(B)		
D.	 Accident Prevention Plan (Supply) 1. Identify Needs 2. Train 3. Observe 4. Commend 5. Correct 		35.02		
E.	Operation of Power Equipment (See Part 17.)		36.01(Q)		
F.	Protective Equipment 1. Gloves 2. Goggles 3. Glasses 4. Footwear 5. Hard Hats	081-020-011 620-155-010NJ 081-020-010	35.04(C) 36.01(I)		
G.	Tools 1. Proper Use 2. Inspection				
Н.	Lifting 1. Proper Techniques		36.01(N)1 36.01B, 33.02		
I.	Houskeeping 1. Slippery Floors		35.01(B) 36.01(F)3, 36.01(N)2		
	 Tripping Hazards Proper Storage Lighting Fire Prevention First Aid Supplies 	744-005-001 010-105-001 010-100-001	36.01(F)4		

4. SECURITY

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4.01 An outline of information to be covered regarding security follows.

	RESOU	RCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
 SECURITY A. Company Policy (General) Company Property Company Buildings Privacy of Communications Company Records Company Funds Conflict of Interest Espionage and Sabotage Employee Bond Identification Cards 		36.01(M)
 B. Procedures for Building Security 1. Lights 2. Storage of Salvage 3. Material & Tools 4. Yard Storage 5. Access (doors & gates) 	744-005-001 744-006-001	
 C. Ordering Controls & Procedures 1. Authority Cards 2. Maximums 3. Billing 4. Etc. 	743-003-901CP	36.01(A) 31.01(B)
D. Accountability 1. Time Reporting 2. Material		35.01(A)

5. OVERVIEW OF SUPPLY OPERATIONS

5.01 An outline of information to be covered regarding an overview of supply operations follows.

		RESO	URCES
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
ovi	ERVIEW OF SUPPLY OPERATIONS		32.01(A)
A.	Presentation of Higher Management		35.03
B.	Organization Structure (Supply) 1. WECo 2. TELCO 3. Outside Supplier		
C.	Purpose 1. Support Customer Services a. Storerooms b. Centralized Storerooms c. Service Centers d. MV Fleet		
D.	Volume 1. Items Stocked 2. Dollar Volume 3. Orders Processed Daily		
E.	Personnel 1. Training a. Safety b. Security c. Job Skills & Functions		
F.	 Objectives 1. Provide Material & Equipment a. Proper Time, Place, Amount, & Type 2. Proper Accounting & Billing 3. Maintain Inventory 		
G.	 Tour of Service Center 1. Ordering Material 2. Selection Process 3. Shipping Platform 4. Return Material Operation 		
Н.	Opportunities & Benefits 1. Upgrade & Transfer 2. Tuition Plan 3. Pension Plan 4. Sickness Benefits 5. Hospitalization & Dental Plan		36.01(P)

6. ORDERING MATERIAL

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6.01 An outline of information to be covered regarding ordering of materials follows.

	RESOL	IRCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
ORDERING MATERIAL	742-002-001	
 A. Order Invoice Plan (OIP) Catalog of Supplies Code Ordering Numbers DATA-PHONE Facilities Ordering Procedures Computer Printouts SD-92-540 (DPR) Data Processing Requisition Truck Route List (TRL) Back Order List 	$741-003-001 \\743-002-005 \\743-002-001 \\743-002-002 \\744-002-001$	36.01(A) 31.01(A) 31.01(B) 35.01(C) 32.01(B) 34.01(A) 34.02(L)
 B. Handwritten Requisitions Nonstock Items Direct Shipment Emergency Orders Nonstock Items - Direct Shipment Stock Items - Computer Ordered 	740-001-901PA 743-002-004	35.01(C) 31.01(A)

7. RECEIVING AND RECEIPTING FOR SUPPLIES

7.01 An outline of information to be covered regarding receiving and receipting for supplies follows

follows.

	RESC	RESOURCES			
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 39 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE			
RECEIVING AND RECEIPTING FOR SUPPLIES	744-002-001	31.01(C)			
 A. At Telco Platform or Tranship Location 1. Piece Count 2. Truck Route List 3. Truck Audit List (Manually Prepared) 4. Part III or IV of SD-540 5. Discrepancy Report E5667 	680-400-022	34.01(E) 35.01(D) 35.01(C)			

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7. RECEIVING AND RECEIPTING FOR SUPPLIES (Cont)

		RESOURCES			
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE		
В.	At Final Destination 1. Piece Count 2. Item Count 3. Part IV of SD-540 4. Discrepancy Report (E5667)	744-002-901CP			
C.	Audit Trail (Paper Flow) 1. SD-540 (6-Part Form)				
D.	Material Flow 1. Selection 2. Transfer of Ownership 3. Staging 4. Transporting		34.01(F)		

8. STAGING

8.01 An outline of information to be covered regarding staging follows.

	RESOURCES	
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 39 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
 STAGING A. Staging Supplies at the Shipping Platform at the Service Center Locating the Proper Staging Area by Truck Route Stacking and Banding Equipment and Material on Pallets Loading Cargo Containers Staging Individual Pieces Utilizing Controls TRL TAL SD-540 	744-002-001 744-005-001	34.01(C) 34.01(D)

8. STAGING (Cont)

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	RESO	DURCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
 B. Staging Supplies in a Work Center Locating Staging Area by Work Force and Foreman's Group Stocking the Material in Designated Area or on an Individual Motor Vehicle Utilizing Controls TAL Part IV, SD-540 (Item Count) 		

9. DISCREPANCIES

9.01 An outline of information to be covered regarding discrepancies follows.

	RESOU	RCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
DISCREPANCIES	746-001-901CP	34.01(B)
 A. Types Shortages Overages Damages Wrong Material New for C Selection Errors Missing SD-540 or TAL Missing or Broken Truck Seal Carton or Hamper not Sealed Defective Equipment 	746-001-950PA 746-001-001 680-400-022	31.01(D)
 B. Record All Discrepancies Purpose Identify Point of Error Initiate Corrective Action Administrative Studies Expedite Adjustments 		

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9. DISCREPANCIES (Cont)

		RESO	URCES
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
C.	Preparation of Discrepancy Reports 1. Follow Documented Procedures		
D.	Forms 1. Part IV, 92-540 (Reverse Side) 2. Report of Discrepancy (E5667) 3. Summary Report of Discrepancy (E5668)		

10. CLAIMS

10.01 An outline of information to be covered regarding claims follows.

		RESOL	RCES
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
С	LAIMS	746-001-001	31.01(D)
A	. Purpose 1. Revolve Billing & Material Differences Between WECo and TELCO	746-001-901CP 746-001-950PA	34.02(I) 35.01(D)
В	 Types 1. Nonstock Items (Direct Shipment) a. Responsibility of WECo Service Group 2. Stock Items a. Responsibility of Claims Committee 		
C	 Function of Claims Coordinator Process Discrepancies Reports a. Refer Unresolved Discrepancy Reports to Claims Committee b. Notify Claimant of Final Disposition 		
E	 Function of Claims Committee Resolve Claims a. WECo Representative b. Claims Coordinator (Telco) c. Data Processing Manager Invoice 		

11. LOADING SUPPLY TRUCKS AND TRAILERS

11.01 An outline of information to be covered regarding loading of supply trucks and trailers follows.

		RESO	JRCES
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
LOA	ADING SUPPLY TRUCKS AND TRAILERS		34.01(F)
А.	Safety Considerations 1. Chocking 2. Dock Plate Stability 3. Fork Lift Use in Trailers (Floor Strength)		32.01(D)
В.	 Weight Load Distribution 1. Trailers a. Weight Over Rear Wheels (State Law) b. Weight Over Rear Tractor Wheels (State Law) 2. Truck (Straight Body) a. Weight (State Law) 		
C.	 Truck Loading Techniques 1. Use of Mechanical Facilities a. Hydraulic Tail Gate b. Fork Lift c. Hand Trucks d. Cargo Containers e. Pallets 2. Load Stacking and Balancing 3. Provisions for Long Items 4. Handling Fragile Items 5. Use of TRL & TAL a. First On, Last Off Concept b. Last On, First Off Concept 	744-005-001	32.01(E) 34.01(D)
D.	Procedures for Securing Material1. Changing Cable Reels2. Chocking3. Banding4. Lashing		
E.	 Philosophy - Preplanning & Common Sense 1. Safety 2. Protection of Material 3. Driver Accessibility to Material 4. Considerations for Returns (Material, Tools, & Equipment) 5. Load Limits 6. Proper Utilization of Space 		

12. PROCESSING RETURN MATERIAL

12.01 An outline of information to be covered regarding processing return material

follows.

		RESOUR	CES
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
PRO	DCESSING RETURN MATERIAL	745-002-000	36.01(R), 35.01(F), 31.01(E)
A.	Value of All Types	745-001-900CP	34.03(A) through (L)
В.	Separating 1. Junk a. High Value b. Low Value	745-003-901NY 745-003-000	
	 C Stock CR Returns M Material Service & Repair Including Red Ball (S&R) 	741-002-002 745-001-000 745-004-000	
C.	6. Cable ReelsSupply Force Responsibilities for Return Material		
0.	 Interfacing With Plant Counting & Tagging Packaging Loading Transporting Interfacing With WECo Delivery to WECo Receipting by WECo 	745-000-901NJ	32.03 34.01(F)
D.	Safety Concerns Handling Return Material Acceptable Containers Weight Bulk Acids Sharp Points & Edges Use of Eye Protection Clause 	745-001-900CP	32.03
	2. Gloves3. Safety Glovesc. Lifting Techniques		36.01(N)1, 36.01(B), 33.02

12. PROCESSING RETURN MATERIAL (Cont)

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	RESOU	RCES	
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE	
 E. Records & Administrative Reports Final Disposition of all Returns Class A (Sold to WECo for resale) Class B (Junk) Class C Stock Forms Standard Local 	745-001-900CP 742-004-002 742-004-004	35.04(E)	

13. MAINTENANCE OF C STOCK

13.01 An outline of information to be covered regarding C stock follows.

	RESOL	IRCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
MAINTENANCE OF C STOCK	742-004-002	32.01(G)
 A. Philosophy of C Stock Program 1. Reduce Capital Expenditures a. Recycle Telephone Sets & Apparatus 	742-004-004	
 b. Refurbish Used Equipment c. Stock Refurbished Equipment d. Use C Stock Before Ordering New 2. Stabilize Stock Available a. WECo Refurbishes & Stocks C Material per TELCO Instruction 	503-100-901NJ	
b. Shop Repair Schedule	741-002-001	
 B. Objective 1. Determine & Meet Immediate Future Need for C Stock a. Maintain a Keep List 		
 C. Administrative Tools & Controls 1. Alpha Book 2. SAS or DIS Printouts 3. SD-92-540 Requisitions 4. Keep List 		
5. Travel Cards	745-001-000	

14. TRAVEL CARD PLAN - C STOCK

- 14.01 An outline of information to be covered regarding the travel card plan, C stock,
- follows.

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	RESO	URCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
TRAVEL CARD PLAN – C STOCK	745-001-000	36.01(L)
 A. Purpose Provide Information For Inventory Control Stock Maintenance Billing Work Authorization (WECo Shop) Retirement of Equipment Shop Scheduling 		34.03(C) 33.03
 B. Preprinted and Serialized Card Sets 1. Major Items (3 cards) 2. Minor Items (2 cards) 		
 C. Manually Prepared Card Sets 1. Low Volume Items a. Alpha Book 		
 D. Provide Immediate Information Concerning C Stock 1. Unrepaired 2. In Process of Being Repaired 3. Repaired & Available for Use 		

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15. TURNAROUND PLAN

15.01 An outline of information to be covered regarding the turnaround plan follows.

	RESOL	RCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
TURNAROUND PLAN	503-100-901NJ	
 A. Purpose 1. Economical Recycling of Equipment in the Field 2. Improved Stock Availability 	744-005-001	
B. Type Sets Considered 1. $(500 - 1500 - 2500)$ 2. $(554 - 1554 - 2554)$ 3. $(702 - 1702 - 2702)$ 4. $(220 - 1220 - 2220)$ 5. (6 Button: $500 - 1500 - 2500)$ 6. All other sets in perfect condition which will be used in 30 days		
 C. Sorting 1. Electrically Good (Testing) a. Tag and Return Defective Sets 2. Physical Appearance 		
 D. Refurbishing Operations Minor Repairs Cords Face Plate Number Card 2. Cleanliness External Internal 		
 E. Packaging 1. Plastic Bags 2. Cartons a. Instruction Pamphlet 		
F. Record Keeping & Accounting		

16. KIT PLAN

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16.01 An outline of information to be covered regarding the kit plan follows.

	RESO	JRCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
KIT PLAN	503-100-110	
 A. Purpose 1. Meet unknown demands for telephone sets caused by expansion of product line 2. Minimize capital investment to meed demand 	744-005-001	
 B. Components Required 1. Bases 2. Handles 3. Color Components (Cases) 4. Cords 		
C. Kits Available		

17. OPERATION OF MOTOR VEHICLES AND MECHANIZED EQUIPMENT

17.01 An outline of information to be covered regarding operation of motor vehicles and mechanized equipment follows.

	RESOURCES	
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
OPERATION OF MOTOR VEHICLES & MECHANIZED EQUIPMENT	649-300-011 Through 140	36.01(K)
A. Motor Vehicles 1. Passenger Cars 2. Vans	649-305-100 Through 135	
3. Trucks 4. Tractor-Trailers		36.01(K), 32.01(C)
B. License Requirements 1. TELCO		32.01(D)
 State Government OSHA 		36.01(G)

17. OPERATION OF MOTOR VEHICLES AND MECHANIZED EQUIPMENT (Cont)

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	SUBJECT		RESOURCES	
			SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE	
C.	Ecology 1. Air Pollution 2. Noise			
D.	Mechanical Equipment 1. Derricks 2. Fork Lift 3. Winch 4. Hand Trucks (Power) 5. Stair Climbers 6. Conveyors 7. Hydraulic Tailgates		36.01(E) 36.01(G) 36.01(D) 36.01(J) 32.01(E)	

18. PROTECTIVE PACKAGING

^{18.01} An outline of information to be covered regarding protective packaging follows.

			RESOURCES	
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE	
PRO	DTECTIVE PACKAGING	500-810-200, 745-000-901NJ	32.03, 36.01(S)	
А.	Purpose 1. Reduce Losses a. Lower Repair Costs b. Minimize Scrapping			
B.	Protective Material Available 1. Items Requiring Special Packaging			
C.	Interface With Employees of 1. WECo 2. TELCO a. Plant b. Supply			

19. PROPER HANDLING OF MATERIAL

- **19.01** An outline of information to be covered regarding proper handling of material
- follows.

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	RESO	URCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
PROPER HANDLING OF MATERIAL	500-810-200	
 A. Purpose 1. Prevent Damage to Properly Packaged a. New Material b. Return Material 		
 B. Damage Occurs Field Locations Customer Premises Motor Vehicles Storerooms & Lockers Transporting Service Centers 		34.01(F)
 C. Proper Use of Shipping Containers Cartons Hampers Bags Cargo Containers Trays & Separators Wrapping Material 		32.03 35.01(F)
 D. Proper Use of Handling Equipment Dollies Fork Lift Hand Trucks Conveyors Stairclimbers 		
E. Provide Shipping Containers & Handling Equipment1. Responsibility of Supply		

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20. MAINTAINING A STOREROOM OR LOCKER

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20.01 An outline of information to be covered regarding the maintaining of a storeroom or locker follows.

	RESOURCES		
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE	
MAINTAINING A STOREROOM OR LOCKER	744-005-001	32.02	
A. Specific Work Areas	744-006-001	33.01	
 Nonexempt Area Telephone Sets Special Equipment Exempt Area Hardware (Self-Service) Staging Area Material Equipment Receiving and Shipping Area Equipment & Material Tools Salvage Turnaround & Kit Plan Areas Tool Room Area 			
 B. Personnel Knowledge Required Safety Lifting Material Handling General Stock Maintenance Nonexempt Material Exempt Material Ordering Procedures Ordering Procedures OIP Administration Paper Flow Forms Use of BSPs Account Codes Related Plant Operations Records Keeping Bell System Practices & Other Resources 			

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20. MAINTAINING A STOREROOM OR LOCKER (Cont)

	RESC	URCES
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
 C. Security 1. Lights 2. Building 3. Salvage 4. Yard Storage 5. Tools 		
 D. Record File Claims Back Order Pending Requisitions Completed Requisitions Turnaround Set Program Set Returns Surplus Stock Min-Max Levels (Item Cards) Tools 		34.02(M)
 E. Maintenance of Storeroom Facilities Pallets & Cargo Cages DATA-PHONE Facilities Forms Dolly Hand Truck Record File Cable Reel Rollers Packaging Materials Goggles, Gloves Hampers & Storage Trays Catalog of Supplies Telephone Service Shelving & Storage Cabinets 	744-005-001 744-006-001	

21. UNDERSTANDING ACCOUNT CODES - M LETTERS

An outline of information to be covered 21.01 regarding the understanding of account codes follows.

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		RESO	URCES
	SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
UN	DERSTANDING ACCOUNT CODES	743-002-006	34.02(D)
А.	 Telephone Equipment (Station Equipment) 1. Account 128C - Major Station Items 2. Account 228C - Minor Station Items 3. Account 28R - Repair Parts for Major Station Items 		
В.	 Teletypewriter Equipment Account 118C - Major Teletypewriters, Reperforators Account 218C - Minor Telephone Items, Relays, Conversion Kits Account 18R - Repair Parts for Major Teletypewriter Equipment 		
C.	Radio Equipment 1. Account 138C — Major Radio Item 2. Account 238C — Minor Radio Items 3. Account 38R — Radio Repair Parts		
D.	Construction Items 1. Account 122 Plus Subcode a. Subcodes 1. Account 122-12 — Pole Line 2. Account 122-22 — Cable 3. Account 122-32 — Aerial Wire 4. Account 122-42 — Underground Conduit 5. Account 122-52 — Station Connection		
E.	 Central Office Items - Equipment for CO by: 1. Account 7R - Manual CO 2. Account 27R - Panel 3. Account 17R - Step-by-Step 4. Account 47R - Crossbar 5. Account 67R - Mobile Radio 6. Account 77R - ESS 		
F.	Capital Tools 1. Account 264-05		
G.	Expense Tools 1. Account 702-51		

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21. UNDERSTANDING ACCOUNT CODES – M LETTERS (Cont)

			RESOURCES	
SUBJECT		SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE	
Н.	Supply Expense 1. Account 704 — Time & Expense Performing Supply Operation			
I.	Repair of Station Equipment 1. Account 605 — Shop Repair			
J.	M Letters (Supply Accounting)		37.01	

22. SUMMARY OF SUPPLY TRAINING

22.01 An outline of the benefits, update needs, and resources available for self-development

follows.

	RESC	RESOURCES	
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE	
SUMMARY OF SUPPLY TRAINING			
 A. Evaluation of Training 1. Written Tests 2. Job Performance 			
 B. Benefits of Training 1. Job Rotation 2. Improved Efficiency 3. Minimal Inventory 4. Improved Safety Performance 5. Lower Capital Investment 			
 C. Periodic Training Updates 1. Employee Input 2. New Products & Procedures 3. Intercompany Feedback 4. Identified Weaknesses 			

22. SUMMARY OF SUPPLY TRAINING (Cont)

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	RI	
SUBJECT	SEE BSPs OR OTC PRACTICES	SEE PARTS 30 THRU 37 OF THIS BSP FOR TRAINING PKGS AND AIDS AVAILABLE
 D. Resources Available for Self-Development 1. Job Aids 2. BSPs 3. Computer Printouts 		

23 Through 29. (Reserved for future use).

 30. SOURCE MATERIAL—AT&T AND OPERATING COMPANY SECTIONS 30.01 A listing of AT&T and Operating Company Sections which may be used as a resource in preparing training materials as follows: 		680-400-022	Telephone Set Field Inventory Control Reporting and Invest- igating Difference Between Material Orders and Material Received	
010-100-001	First Aid	740-001-901PA	Emergency Supplies Ordering Procedure	
010-105-001	Principles of Fire Fighting and Description and Use of Equipment and Apparatus	741-002-001	Distributing House Shop Repair Schedule	
010-105-002	Procedures for Fighting Fire	741-002-002	Computerized Shop Schedule Plan	
081-020-010	Safety Headgear—Description and Use	741-003-001	Catalog of Supplies	
081-020-011	Eye Protection—Safety Glasses	742-002-001	Service on Shipments of Stock Material From WECo Distributing Houses	
500-810-200	Packaging and Handling Disconnected Station Apparatus	742-004-002	Class C Stock Investment Control	
500-815-200 500-200-011	Disconnected 400 K.T.U Telephone Set Bases—Kit Plan	742-004-004	Class C Stock Administration O.I.P. Locations	
500-200-015	Talking Set Turnaround Plan	743-002-001	Material Ordering	
503-100-901NJ	Talking Set Turnaround Plan—Field Operation	743-002-002	Material Ordering Via Card Reader	
620-155-010NJ	Use, Care, and Maintenance of Safety Glasses and Goggles	743-002-004	Material Ordering—Order Preparation	

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Supply Ordering—Numeric Code Ordering and Order Invoice Billing	31.
Supply Ordering Material Usage Control	31.01
Authority to Order	
Ordering, Receiving, Checking and Receipting for Material Ordered From WECo	
Shipping and Field Receipting	
Full Attended Plant Storerooms— Planning, Layout, and Operation	
Supplying Installation and Repair Lockers	
Protective Packaging System	
Return Material—Tabulating (Travel) Card Plan	32.
Returned Material	32.01
Handling Returned Materials— Minor Material Plan	
Handling, Packing, Shipping Class B (Scrap) Materials	
Handling, Packing, Returning Junk Material	
Service and Return Including Red Ball	
Initiating and Handling Claims	
Initiating and Handling Complaints of Unsatisfactory Shipments	
Discrepancies and Claims	
Handling Supply Claims	
	Ordering and Order Invoice Billing Supply Ordering Material Usage Control Authority to Order Ordering, Receiving, Checking and Receipting for Material Ordered From WECo Shipping and Field Receipting Full Attended Plant Storerooms— Planning, Layout, and Operation Supplying Installation and Repair Lockers Protective Packaging System Return Material—Tabulating (Travel) Card Plan Returned Material Handling Returned Materials— Minor Material Plan Handling, Packing, Shipping Class B (Scrap) Materials Handling, Packing, Returning Junk Material Service and Return Including Red Ball Initiating and Handling Claims Initiating and Handling Complaints of Unsatisfactory Shipments Discrepancies and Claims

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C. UNIT III-Shipping and Field Receipting D. UNII IV-Discrepancy and Claims E. UNIT V-Return Material Contact: Methods Supervisor 1730 Pennsylvania Avenue Washington, D.C. 20006 202-392-5560 SOURCE MATERIAL-ILLINOIS BELL .01 Video Tape Presentation: A. Introduction to Supply B. Supply Order Taker C. Pretrip Inspection (Tractor-Trailer Operation) D. Coupling and Uncoupling Trailers E. Tailgate Operation (Erlander Hydraulic Gate) F. Delivery Receipt System G. Stock Administration Stairway Deliveries (Electric-Powered H. Stairclimber) Contact: Supervisor-Methods and Procedures 31 W. 601 Hawthorne Lane West Chicago, Illinois 60185 312-293-2277

SOURCE MATERIAL—CHESAPEAKE AND POTOMAC

Plant Training Course No. 725/CP

TELEPHONE COMPANIES

(Self-Taught Format):

A. UNIT I-Ordering Supplies

B. UNIT II-Authority to Order

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32.02 Central Storeroom Manual—1972 (Manual Format):

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Contact: District Mgr. Staff 31 W. 601 Hawthorne Lane West Chicago, Illinois 60185 312-293-2205

32.03 Packaging Material and Methods to Return Station Material to the Illinois Service Center—1974 (Manual Format):

> Contact: District Mgr. Staff 31 W. 601 Hawthorne Lane West Chicago, Illinois 60185 312-293-2205

33. SOURCE MATERIAL-NEW JERSEY BELL

33.01 Locker Management Manual— (Lecture Format):

> Contact: Supplies Supervisor 650 Liberty Avenue Union, New Jersey 07083 C/O New Jersey Bell 201-688-9945

33.02 Outside Plant Safety No 535-Lesson No. 3, Lifting-Video Tape (Lessons 1 Through 13):

Contact: New Jersey Bell Course Development Group Floor 6 60 Evergreen Place East Orange, New Jersey 07018 201-676-9713

33.03 Supply Operating Instructions No. 16—New Jersey Bell:

Contact: Supply Methods 650 Liberty Avenue Union, New Jersey 07083 201-687-9945

- 34. SOURCE MATERIAL-OHIO BELL
- 34.01 Self-Taught Course, Books, Slides, Tapes:
 - A. RSI-SD-540 Working With DPRs
 - B. RSII-Handling Discrepancies
 - C. RSIII—Staging Materials (Lifting)
 - D. RSIV-Palletizing Material
 - E. RSIVA-Tranship Material
 - F. RSV-Loading Supply Trucks

34.02 Supply Coordinator's Course (Consists of 15 Basic Units of Training):

- A. Unit I-Nonstock Requisition Heading Check
- B. Unit II—Processing Design Line Telephone Sets
- C. Unit III—Processing Stationery Requisitions
- D. Unit IV-Accounting Appreciation
- E. Unit V-Tool Requisition
- F. Unit VI-Nonstock Requisitions, With Stock Item on Them
- G. Unit VII-Nonstock Material Requisitions
- H. Unit VIII-Handling the Relay Center
- I. Unit IX-Handling and Processing Claims
- J. Unit X-Contact Handling Standards
- K. Unit XI-Practice Speed Writing Exercise
- L. Unit XII-Backorder Lists, Override Procedures, and Common Terms
- M. Unit XIII-Follow-Up File
- N. Unit XIV-Processing and Follow-Up of Teletype and Data Sets

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34.03 Returns Processing:

- A. Unit I—Unloading Trucks and Transporting Material
- B. Unit II-Presort
- C. Unit III-Travel Cards
- D. Unit IV-Desk Set Line
- E. Unit V-Wall Set Line
- F. Unit VI-PRINCESS® and TRIMLINE® Set Line
- G. Unit VII-Key Set Line
- H. Unit VIII-Loading and Banding Pallets
- I. Unit IX-Preparing Returned Material Notices
- J. Unit X-The Tools Section
- K. Unit XI-The Minor Material Line
- L. Unit XII-The Wired Apparatus Area

Contact: Administrative Services Room 25D 150 East Gay Street Columbus, Ohio 43215 614-460-6552

or:

Service Manager Supplies 800 Freeway Dr. Columbus, Ohio 43229 614-460-7928

35. SOURCE MATERIAL—PACIFIC TELEPHONE AND TELEGRAPH COMPANY

- 35.01 Supplies Force Training No. 860 (Lecture Format-40 Hours):
 - A. Standards for Job Performance
 - B. Safety for Supply Forces
 - C. Supplies Ordering

- D. Receiving and Receipting
- E. Storing and Disbursing Supplies
- F. Return Material

Contact: Headquarters Training Group Room 531 35 2nd Street San Francisco, California 94105 415-542-7606

35.02 Trainee's Safety Handbook—Supplies Force Training No. 860 (Handbook):

Contact: Headquarters Training Group Room 531 35 2nd Street San Francisco, California 94105 415-542-7606

35.03 It All Starts Here (35 Slides):

Note: Supply Training (Service Center Operations).

Contact: Headquarters Training Group Room 531 35 2nd Street San Francisco, California 94105 415-542-7606

35.04 Films:

- A. Service Orders
- B. After You are Gone (Service Center Operation)
 - C. Its Up to You (Safety Glasses)
 - D. Lesson on Ladders
 - E. Facts About Backs
 - F. Hidden Gold (Return Material)

Contact: Film Library P.T.C. Room 823 3333 25th Street San Francisco, California 94110 415-647-1504

36. GENERAL RESOURCES

36.01 The following publications, letters, plans, etc, may be requested as an aid in preparation of training materials:

A. Catalog of Supplies (Contains Information Concerning Ordering Procedures, etc) (Book).

Contact: Supply Methods New Jersey Bell 650 Liberty Avenue Union, New Jersey 07083 201-687-9945

or:

Analysis Methods—Supplies Lobby Floor New York Telephone Company 142-02 20th Avenue Whitestone, New York 11357 212-767-2790

 B. Lifting & Handling Objects-Lesson No. 19, Safety Training Manual (Pamphlet).

Contact: Safety Supervisor New Jersey Bell 540 Broad Street Newark, New Jersey 07102 201-649-2869

or:

Local TELCO Safety Supervisor

- C. M Letters (Supplies Accounting) (See Part 37.)
- D. Stairclimber (Electric)—Used to move PBXs, booths, etc, up and down stairways (video tape).

Contact: Supervisor-Methods and Procedures Illinois Bell 31 W. 601 Hawthorne Lane West Chicago, Illinois 60185 312-293-2277

or:

Supply Methods New Jersey Bell 650 Liberty Avenue Union, New Jersey 07083 201-687-9945

E. Fork Lift Operation-The Devils Game (License Required/OSHA) (Training Package).

Contact: Keystone Material Handling Corp. P.O. Box 337 Montgomery, Pennsylvania 18936 215-855-9750

- F. Bell System Accident Prevention Plan
 - 1. Appendix 9-Tools
 - 2. Appendix 10-Motor Vehicle
 - Appendix 13—Building Entrances & Grounds
 - 4. Appendix 14—Safety Knowledge Review and Rating Sheets (Supplies Warehouse Forces).
- G. OSHA Section 1910.178, Powered Industrial Trucks.
- H. Contact local TELCO Safety Supervisor for information contained in Bell System Cross-Reference Guide to OSHA or

Contact: AT&T OSHA Supervisor 201-221-3283

- I. Local TELCO Safety Supervisor should provide a list of safety shoe manufacturers and where their products can be purchased. Encourage the use of safety shoes.
- J. No BSP relevant to the operation of conveyors. Comments on start-stop switches, loose clothing, ties, beads, etc.
- K. Consult local MV Department. Consider professional tractor-trailer driving school. New York TELCO uses this service.

Contact: 212-656-2033	M-61	Revised Form S.N. 74—R.M.N. and Credit Memorandum
L. Supply Operating Instruction No. 16 (1970), New Jersey Bell	M-82B	Perpetual Inventory Record for Account 122-01, Plant
M. Contact Local TELCO Security Force.		Supplies-Nonexempt
N. Films—Contact Local TELCO Film Library.	M-83	Method of Pricing Reusable CO and Multiple PBX Equipment
Suggested:	M-103	Procedures Relating to Act 171—Depreciation Reserve
 Facts About Backs Slips and Falls (Housekeeping) Accidents Don't Happen (Handling Material) 	M-104F	Analysis of Supply Investment— SN 295
 Safety Makes Sense (Fork Lift). O. Contact Local Safety Supervisor. 	M-113B	Development of Original Cost Material Prices, Estimates if Not Known
P. Company Benefit Plan.	M-121A	Accounting for Exempt Plant Supplies
Q. Outside Manufacturer—Instructions.	M-129C	Western Electric Company Bills
R. Material Reuse Guide—AT&T Customer Services, Construction Plans 1975.	M-1250	and Credits—Machine Data Processing Locations
Contact: Supervisor Supplies	M-132A	Uniformity of Nomenclature for Listing, Ordering, and Billing
201-221-3279		Materials
S. See Protective Packaging Section of the Supply Operation's Administrative Guide.	M-134A	Outline of Inventory Procedures for Account 122-01 and Field Stock of Major Items of Station Apparatus
37. SUPPLIES ACCOUNTING—M LETTERS	M-214A	Procedures Relating to Western Electric Company Deferred
37.01 Proper use of account codes cannot be overemphasized since accounting is a vital		Taxes
part of the overall supply operations. Listed below, by subject and number, are some of the most frequently used System Controller Letters (M Letters). The letters are available locally in each Operating Company and should prove useful in	M-232	Procedures for Service and Return Transactions with Western Electric
developing a more through and effective training package.	M-239	Preparation of Telephone Set Control Summary and Telephone Set Stocks and Movement
M-52B Accounting for Plant Supplies Ordered From and Returned to Western Electric	M-244C	Supply Cost Results Plan

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M-250	Transactions with Western Electric	for Central Office and Large PBX Equipment Work
M-289	M-291 Outline of Procedures— Accounting for Amounts Billed by the Western Electric Company	Procedures for Preparation of Form E5154, Class "C" Stock Administration Elements—Station Apparatus.

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